

**MEMORANDUM OF UNDERSTANDING**

**BETWEEN**

**MINISTRY OF POWER  
GOVERNMENT OF INDIA**

**AND**

**THDCIL  
(A MINI RATNA (CAT - I) PSU)**

**FOR**

**YEAR**

**2015-16**

**PART-I : (i) VISION / MISSION & OBJECTIVES**  
**(ii) COMMITMENTS / ASSISTANCE FROM**  
**THE GOVERNMENT**

**PART-II : PERFORMANCE EVALUATION**  
**PARAMETERS & TARGETS**

**PART-III : ACTION PLAN FOR IMPLEMENTATION**  
**AND MONITORING OF THE MOU**

## ***PART-I: VISION / MISSION & OBJECTIVES***

### **1. VISION / MISSION**

#### **1.1 VISION**

- A world class energy entity with commitment to environment and social values.

#### **1.2 MISSION**

- To plan, develop and operate energy resources efficiently.
- To adopt state of the art technologies.
- To achieve performance excellence by fostering work ethos of learning and innovation.
- To build sustainable value based relationship with stakeholders through mutual trust.
- To undertake rehabilitation and resettlement of project affected persons with human face.

### 1.3 OBJECTIVES OF THE CPSE

The Corporation's objectives for the year 2015-16 are as under:

- (i) To fill up Tehri reservoir up to full capacity 830m EL with the permission of the GoUK
- (ii) Execution of works for major structures of Tehri PSP as per construction schedule to ensure commissioning by May'18.
- (iii) Execute Main Civil & HM and EM works of Vishnugad Pipalkoti Project (444 MW) as per construction schedule to ensure commissioning by 2018-19
- (iv) Award of Contract for EM & HM Works of Dhukwan SHP (24MW)
- (v) To commence major works of Dhukwan SHP (24MW).
- (vi) Plugging of diversion tunnel of Koteswar HEP.
- (vii) Award of Contract for development of 50MW Wind Power Project.
- (viii) To Obtain investment approval from MoP for possession of the 1200 Acre land from UPSIDC for Khurja STPP (1320MW)
- (ix) Identification of the gaps and measures required for Capacity Building & Institutional Strengthening.
- (x) Operating & Maintaining Tehri HEP (1000MW) and Koteswar HEP (400 MW) with maximum Performance efficiency.

#### **1.4 Support required from the GoI/MoP:**

- a) To provide requisite Equity support for execution of 1000 MW Tehri PSP and 444 MW VPHEP whenever required.
- b) Assistance required from Govt. of India to take up the matter for coal linkages for Khurja STPP on priority by CEA/ Ministry of Power.
- c) Investment approval for the transfer of land required for Khurja STPP.
- d) Govt. approval for RCE of Koteshwar HEP.
- e) In obtaining various statutory clearances within the stipulated time frame
- f) MoP shall assist in appointment of NoDs on the Board of THDCIL as and when required
- g) To pursue with Govt. of Uttarakhand for:
  - (i) Permission from GoUK to fill Tehri reservoir up to FRL (EL 830.00M).
  - (ii) Maintaining law and order in the Project areas (VPHEP & Tehri PSP)
  - (iii) Resumption of Mining lease of Asena Quarry for Tehri PSP .
  - (iv) Declaration of prohibited area around Koteshwar project.
  - (v) Development of river basin on the concept of 'Integrated River Basin management' and allotment of the Projects to THDCIL.

**PART-II: PERFORMANCE EVALUATION PARAMETERS & TARGETS  
PERFORMANCE PARAMETERS & THEIR WEIGHTAGES (YEAR 2015-16)**

Sl. No	Evaluation Criteria	Unit	Weight %	Performance Rating					BE 2014-15	BE 2015-16	Documentary evidence and source/origin of documents
				Excellent	Very Good	Good	Fair	Poor			
<b>1. Static Financial Parameter</b>											
<b>Mandatory Parameters (sr. no. (i)-(iii))</b>											
	(i) Growth/Size/Activity (Two)										
	a) Sales Turnover, excluding interest and other income (Operating Turnover) (Sales Turnover shall not include excise duty, Custom duty, VAT or any other duty, tax, etc.)	Rs cr.	14	2102.70	2036.53	1965.18	1874.03	1794.75	1977.49	2036.53	
	b) Gross Operating Margin rate	RS ct.	10	59.50	59.00	58.50	58.00	57.50	-	59.00	
	(ii) Profitability										
	b) EBITDA/ Net Block	%	10	22.82	22.16	21.46	20.63	19.89	19.86	22.16	
	(iii) Costs and Output Efficiency										
	a) Sales Turnover/Net Block	%	8	28.15	27.27	26.31	25.09	24.03	25.12	27.27	
	(iv) Liquidity/Leverage										
	a) Current Ratio	Ratio	6	1.41	1.39	1.37	1.35	1.33	1.46	1.39	
	b) Debtors Turnover Ratio	Ratio	2	315.21	322.59	331.06	342.80	353.98	331.69	322.59	
	<b>Total</b>		<b>50</b>								
Note: U/I Congestion Charges, FERV recovery from beneficiaries and interest and other incomes (except income from consultancy) have not been included in the MOU targets fixed for the year 2015-16, hence such charges shall be excluded from the actual at the time of MOU evaluation.											
<b>2. DYNAMIC PARAMETERS</b>											
<b>(ii) Initiatives for Growth</b>											
(i)	Award of contract for development of 50 MW Wind Power Project.	Date	02	31.07.15	31.08.15	30.09.15	31.10.15	30.11.15	-	31.08.15	
(ii)	Risk identification and mitigation – Preparation of Disaster Management Plan (DMP) for VPHEP	Date	02	Feb'16	Mar'16	-	-	-	-	Mar'16	
	<b>Sub Total</b>		<b>04</b>								
<b>(iii) Project management &amp; Implementation</b>											
(a)	Project Implementation		21							Independent Third Party/Agency/Expert	
<b>(iv) Productivity and Internal Processes</b>											
(a)	To control the Downtime, Forced outage of Tehri HPP and Koleswar HEP	%	2.0	2.0	2.5	3.0	3.5	4.0	2.5	2.5	
	<b>Sub Total</b>		<b>2.0</b>								

As per Appendix-3

Annual Accounts

Copy of Award letter certified by Board level Executive

Copy of plan certified by Board level Executive

Independent Third Party/Agency/Expert

Independent Third Party/Agency/Expert

(V)	Technology, Quality, Innovative practices												
(a)	Quality Management: To acquire Security Management Systems (ISMS), ISO 27001:2013 certification for Corporate IT set up. Rishikesh.	Date	2	Oct'15	Nov'15	Dec'15	Jan'16	Feb'16	Nov'15				Copy of Certificate
(b)	Safety Management - Annual Dam Safety Inspection of Power station under operation. (Tehri HPP, KHEP)	Date	1	Nov'15	Dec'15	Jan'16	Feb'16	Mar'16	Dec'15				Copy of Report certified by Board level Executive
(c)	Cyber Security: Implementation of Cyber Security at Corporate Office Rishikesh.	Date	1	Feb'16	15th Mar'16	31st Mar'16	-	-	15th Mar'16				Independent Third Party/Agency/Expert
	Sub Total		4										
(VI)	Human Resources Management		2										Independent Third Party/Agency/Expert
	Subtotal (I+II+III+IV+V+VI)		33										
3.	SECTOR SPECIFIC PARAMETERS/ENTERPRISE SPECIFIC PARAMETERS		17										Independent Third Party/Agency/Expert/Annual Accounts
	Sub Total (2+3)		50										
	Total (1+2+3)		100										

Gross Operating Margin : Rs 1201.55 cr. Gross Operating Margin Rate: 59%

Sales Turnover : Rs 2036.53 cr. Net Block : Rs 7468.97 cr.

Timely submission of draft MOU for 2015-16 after due discussion with Administrative Ministry / Deptt. : 19.12.2014

Timely signing of MOU for 2015-16 : 31.03.2015

**Note:**

1. CPSE will assess the requirement of NODs as per applicable regulations and if there is any requirement of NOD on the BOD it will include the same under "Commitment/Assistance from Ministry/Department". CPSE should also indicate name of Ministry/Departments from whom it require commitment/Assistance other than its parent ministry.
2. All internal documents to be signed at least by a Functional Director of Board.
3. Negative marking for CG rating, Non-Compliance to DPE guidelines, Entry of MoSPI & Survey data, Non-Compliance to MSME guidelines and CSR provisions as per Companies Act.
4. THDC shall provide grade wise working of sales and item wise working of gross Operating Margin, which shall be made part of MoU 2015-16



### **PART-III: ACTION PLAN FOR IMPLEMENTATION AND MONITORING OF THE MOU**

Following procedure is proposed to be adopted in monitoring the progress/performance of all ongoing and New Projects of THDC:

1. Physical & Financial performance shall be submitted to Ministry of Power/ CEA / Planning Commission (PC) & other Govt. Deptts. on monthly basis.
2. Periodical review of targets, viz-a-viz achievements of MOU by Ministry of Power along with CEA/PC once in six months.
3. Performance report to be submitted to Ministry of Power on Quarterly basis.
4. Performance of the Corporation to be monitored by MOP at regular intervals through Performance Review Meetings.



**(R.S.T.SAI)**  
(Chairman & Managing Director)  
THDC India Ltd



**(P. K. SINHA)**  
Secretary  
Ministry of Power, GOI

THDC INDIA LIMITED

(Annexure-VIA)

Particulars	2011-12	2012-13	2012-13	2013-14	2013-14	2014-15	2014-15		2015-16	2016-17	2017-18
	Actual	MoU	Actual -New	MoU	Actuals	MoU	upto DEC 2014	RBE 2014-15	MoU	Projected	Projected
<b>Profit &amp; Loss Statement Items</b>											
Sales Turnover	2024.65	1982.05	1932.68	1929.52	2043.77	1977.49	1558.07	2043.91	2036.53	1982.27	2069.32
Interest and other Income(including FERV & U.I charges in actuals )	30.43		93.85		138.61	0.00	0.00	0.00	0.00	0.00	0.00
Gross operating Margin Rate(%)	65.16		59.37		60.82	55.20	63.04	58.33	59.00	53.98	53.63
Gross operating Margin	1319.24		1147.47		1243.08	1091.66	982.17	1192.14	1201.55	1070.02	1109.84
EBITDA(Earning before Interest, Taxes dep, and Amortization)	1785.83	1626.97	1681.18	1611.15	1701.65	1563.27	1324.63	1666.62	1655.06	1529.36	1570.95
Depreciation	450.80	504.41	474.35	495.83	481.22	498.71	362.53	498.71	488.28	494.00	496.65
EBIT(Earning before Interest, Taxes dep, and Amortization)	1335.03	1122.56	1206.83	1115.32	1220.43	1064.56	962.10	1167.91	1166.78	1035.36	1074.30
Interest Expenses	531.73	543.10	605.10	528.07	530.27	564.61	336.92	476.03	488.93	447.54	402.56
Prior Period Expenses	0.96	0.00	4.22	0.00	8.97	0.00	0.00	0.00	0.00	0.00	0.00
Extra Ordinary Items		0.00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Any other Expenses					15.22	0.00	0.00	0.00	0.00	0.00	0.00
Profit before tax	802.34	579.46	597.51	587.25	665.97	499.95	652.57	691.88	677.85	587.82	671.74
Tax	98.51	36.12	66.13	52.26	70.65	51.07	62.58	75.82	72.88	54.01	159.12
Profit After Tax	703.83	543.34	531.38	534.99	595.32	448.88	589.99	616.06	604.97	533.81	512.62
Dividend Paid	212.00	163.00	0.00	166.50	0.00	134.66	0.00	184.32	181.49	160.14	153.79
Profit transferred to Statutory Reserves						0.00	0.00	0.00	0.00	0.00	0.00
Any other item						0.00	0.00	0.00	0.00	0.00	0.00
Profit Transferred to Balance sheet	457.44		531.38		595.32	291.33	589.99	399.83	392.64	346.45	332.69
<b>Balance sheet Items</b>											
Gross Block	11061.91	11372.59	11202.77	11230.91	11378.63	11437.40	11394.31	11469.04	11559.45	11622.16	11684.87
Less dep	1857.64	2455.58	2406.70	3005.70	2943.73	3564.57	3361.00	3522.32	4090.48	4664.36	5240.89
<b>Net block</b>	<b>9204.27</b>	<b>8917.01</b>	<b>8796.07</b>	<b>8225.21</b>	<b>8434.90</b>	<b>7872.83</b>	<b>8033.31</b>	<b>7946.72</b>	<b>7468.97</b>	<b>6957.80</b>	<b>6443.98</b>
share capital of CPSE	3342.58	3463.64	3443.09	3594.44	3473.09	3623.89	3528.88	3548.49	3595.05	3703.45	3844.47
Reserves & surplus of CPSE	2864.56	3072.87	3328.40	3437.37	3858.15	3905.69	4413.90	4195.33	4525.32	4809.12	5079.16
Less deferred reve exp / pre-acquisition loss		0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00
Less Profit & Loss A/c (Loss figure)		0.00		0.00		0.00	0.00	0.00	0.00	0.00	0.00
<b>Net worth of CPSE</b>	<b>6207.14</b>	<b>6536.51</b>	<b>6771.49</b>	<b>7031.81</b>	<b>7331.74</b>	<b>7529.58</b>	<b>7942.78</b>	<b>7743.82</b>	<b>8120.37</b>	<b>8512.57</b>	<b>8923.63</b>
Investment		0		0		0					
Total Current assets	2099.85	1426.68	2382.98	2069.17	1901.47	1674.29	2425.92	2200.56	1761.16	2014.1	1976.58
Total current liabilities & provision	1485.83	585.65	2139.63	930.23	1494.75	1144.06	1390.60	1604.30	1266.75	1562.48	1502.48
Net current assets	614.02	841.03	243.35	1138.94	406.72	530.23	1035.32	596.26	494.41	451.62	476.10
<b>Capital employed</b>	<b>10124.67</b>	<b>9758.04</b>	<b>9452.54</b>	<b>9364.15</b>	<b>8841.62</b>	<b>8749.00</b>	<b>9551.77</b>	<b>9000.10</b>	<b>8454.29</b>	<b>7951.82</b>	<b>7513.97</b>
Total Long Term Debt	4488.34	4726.18	3466.24	4201.79	3070.82	3374.07	3124.90	3248.95	3959.21	5342.83	8113.09
Total Assets	12654.17	11546.00	12814.05	12663.10	12353.21	12504.40	12947.38	13053.47	13782.73	15844.29	18955.60
No of employess of CPSE	2145	2161	2119	2146	2063	2095	2034	2043	2043	2043	2043
<b>Ratio</b>											
PAT / New Worth	11.34	8.31	7.85	7.61	8.12	5.96	7.43	7.96	7.45	6.27	5.74
EBITDA/Net Block	19.40		19.11		20.17	19.86	16.49	20.97	22.16	21.98	24.38
EBIT/Average Capital Employed	13.88		12.33		13.03	11.93	10.22	12.77	13.37	12.62	13.89
PAT per Employee(Rs in Lakhs)	32.81		25.08		28.86	21.43	29.01	30.15	29.61	26.13	25.09
Current ratio	1.41		1.11		1.27	1.46	1.74	1.37	1.39	1.29	1.32
Debt service coverage ratio	2.81		2.45		2.78	2.40	3.29	3.04	3.00	3.07	3.82
Operating Cash Flow	842.02		856.83		2132.57	1954.29		1119.66	1036.90	1111.05	1361.14
Average collection period of Trade Receivables (Debtors Turnover Ratio)	272.57		398.11		359.97	331.69	348.23	335.71	322.59	355.30	363.49

**Self declaration/certification by CPSE**

It is hereby certified that the targets and actual achievements in respect of financial parameters have been worked out as per MoU Guidelines by adopting the norms and definitions laid down in MoU Guidelines for the year 2015-16. In case, any deviation is found at the time of appraisal of performance, DPE is free to evaluate as per audited accounts as per MoU Guidelines. CPSE has no right of claim in this regard.



Authorised Signatory  
(V.K. Badoni)  
G.M. (C.P)

**Self-declaration for Compliance of Directives of Government & Regulators**

It is hereby certified that the CPSE has complied all the directives of government and requirements of regulators. In case, any deviation is found at the time of appraisal of performance, DPE is free to evaluate as per Guidelines, directives issued by the government/regulators. CPSE has no right of claim in this regard.



Authorised Signatory  
Company Secretary

**Appendix-1****Working of Gross Operating Margin for the year 2015-16****I Direct Method**

<b>Particulars</b>	<b>2013-14</b>	<b>2014-15 (Proj)</b>	<b>2015-16 (Ex)</b>	<b>2015-16 (VG)</b>
<b>INCOME</b>				
Sales	2,066.70	2,043.91	2,102.70	2,036.53
Less: Non MOU Sales	22.93			
<b>Net Income (A)</b>	<b>2,043.77</b>	<b>2,043.91</b>	<b>2,102.70</b>	<b>2,036.53</b>
<b>EXPENDITURE</b>				
Employees benefits Expenses	188.54	207.40	228.14	228.14
Generation and Administration Exp.	153.70	169.89	184.51	184.47
Depreciation	481.22	498.71	488.28	488.28
<b>Total (B)</b>	<b>823.46</b>	<b>876.00</b>	<b>900.93</b>	<b>900.89</b>
<b>Less: Administration Exp. and Selling expenses</b>				
Publicity & Public relation	1.21	1.33	1.46	1.46
Loss on Sale of Assets	0.12	-	-	-
Survey & Investigation Exp.	5.76	6.34	6.97	6.97
Research & Development Exp.	2.41	2.98	3.08	3.08
Sustainable development Exp. and CSR	10.63	11.91	21.15	21.15
Deferred Revenue Exp. written off	-	-	-	-
Rebate to Customer	2.52	1.67	2.15	2.11
<b>Sub Total (c)</b>	<b>22.65</b>	<b>24.23</b>	<b>34.81</b>	<b>34.77</b>
<b>Cost of Goods Sold D=((B-C)</b>	<b>800.81</b>	<b>851.77</b>	<b>866.12</b>	<b>866.12</b>
Disallow expenses by Task Force meeting to maintain Gross operating Margin			(14.52)	(31.14)
<b>Gross Operating Margin</b>	<b>1,242.96</b>	<b>1,192.14</b>	<b>1,251.10</b>	<b>1,201.55</b>

II Indirect Method

Particulars	2013-14	2014-15 (Proj)	2015-16 (Ex)	2015-16(VG)
<b>PROFIT BEFORE TAX</b>	<b>665.97</b>	<b>691.88</b>	<b>727.36</b>	<b>677.85</b>
<b>Add:</b>				
Prior Period Adjustment	10.76			
Tariff adjustment	151.92			
Profit / Loss on sale of assets				
Financing cost	530.27	476.03	488.93	488.93
<b>Total</b>	<b>1,358.92</b>	<b>1,167.91</b>	<b>1,216.29</b>	<b>1,166.78</b>
<b>Add: Non operating Expenses</b>				
Generation, Admin. and other expenses	22.65	24.23	34.81	34.77
<b>Less:</b>				
Other Income	115.68			
Non MOU Sales	22.93			
<b>Gross operating Margin</b>	<b>1,242.96</b>	<b>1,192.14</b>	<b>1,251.10</b>	<b>1,201.55</b>

**Appendix-2**

**Sales Projection for the year 2015-16**

Project: Tehri HPP (1000 MW)

Particulars	FY 2013-14	FY 2014-15	FY 2015-16				
	Sales worked out as per MOU parameters and Actual achievement	Proj.	Excellent	Very Good	Good	Fair	Poor
AFC *	170166.36	150672.3	154121	149201	143873	136482	130219
Design Energy (MU)	2797	2797	2797	2797	2797	2797	2797
Normative PAF	77%	77%	77%	77%	77%	77%	77%
Generation (MU)	4060.43		3066	2920	2774	2635	2503
Scheduled Transmission upto SDE (MU)	2431.82	2431.82	2431.82	2431.82	2431.82	2431.82	2431.82
Scheduled Transmission above SDE (MU)	1104.07	330.25	233.88	106.94	0.00	0.00	0.00
Actual/ Expected PAF	87.028%	82.075%	84%	80%	76%	72%	69%
ECR (Rs./ kWh)	2.980	2.940	2.990	2.990	2.990	2.990	2.990
Capacity Charges (Rs. in Lac)	81899.03	76204.41	79313	75536	71759	67982	65150
Energy Charges upto SDE (Rs. in Lac)	72468.35	71495.62	72703	72703	72114	68500	65069
Energy Charges above SDE (Rs. in Lac)	8832.51	2972.27	2105	962	0	0	0
Tariff Adjustment etc.	6966.47	-	-	-	-	-	-
<b>TOTAL (Rs. in Lac)</b>	<b>170166.36</b>	<b>150672.3</b>	<b>154121</b>	<b>149201</b>	<b>143873</b>	<b>136482</b>	<b>130219</b>

Project: Koteswar HEP (400 MW)

Particulars	FY 2013-14	FY 2014-15	FY 2015-16				
	Sales worked out as per MOU parameters and Actual achievement	Proj.	Excellent	Very Good	Good	Fair	Poor
AFC *	33529.45	53090.03	55873	54201	52408	50696	49054
Design Energy (MU)	1154.82	1154.82	1154.82	1154.82	1154.82	1154.82	1154.82
Normative PAF	67%	67%	67%	67%	67%	67%	67%
Generation (MU)	1521.83		1239	1180	1121	1065	1012
Scheduled Transmission upto SDE (MU)	1006.08	1006.08	1006.08	1006.08	1006.08	1006.08	1006.08
Scheduled Transmission above SDE (MU)	318.53	96.23	73.34	21.94	0.00	0.00	0.00
Actual/ Expected PAF	70.32%	73.058%	70%	67%	65%	64%	63%
ECR (Rs./ kWh)	2.240	2.483	2.684	2.684	2.684	2.684	2.684
Capacity Charges (Rs. in Lac)	23655.84	27243.01	28211	27002	26196	25793	25390
Energy Charges upto SDE (Rs. in Lac)	22536.28	24980.95	27002	27002	26212	24903	23664
Energy Charges above SDE (Rs. in Lac)	2548.26	866.07	660	197	0	0	0
Tariff Adjustment etc.	-15210.93	-	-	-	-	-	-
<b>TOTAL (Rs. in Lac)</b>	<b>33529.45</b>	<b>53090.03</b>	<b>55873</b>	<b>54201</b>	<b>52408</b>	<b>50696</b>	<b>49054</b>



MILESTONES 2015-16

S.No.	Activity	Wt %	Performance Rating				
			Excellent	V. Good	Good	Fair	Poor
<b>A</b>	<b>Vishnugad Pipalkoti HEP (444 MW)</b>	<b>9</b>					
1	Complete Excavation of Adit to Power House Top (EL 1054).	3	Sept'15	Oct'15	Nov'15	Dec'15	Jan'16
2	Complete Excavation of Adit 1 to HRT	3	29.02.16	15.03.16	31.03.16	-	-
3	River Diversion	3	15.02.16	29.02.16	10.03.16	20.03.16	31.03.16
<b>B</b>	<b>Tehri PSP (1000MW)</b>	<b>12</b>					
1	Complete Bench Excavation of Top chamber of U/S Surge Shaft (HRT-3)	4	Aug'15	Sept'15	Oct'15	Nov'15	Dec'15
2	Complete Bench Excavation of Top Chamber of D/S Surge Shaft TRT-4 & TRT-3 including link portion (from EL 658.65 to EL 641.50)	4	Jan'16	Feb'16	Mar'16	-	-
3	Complete Erection of EOT Crane 1 in Service bay including fixing of embedments and laying of rails	2	Feb'16	Mar'16	-	-	-
<b>C</b>	<b>Approval of 95% drawing of EM Works of Tehri PSP</b>	<b>2</b>	15th Mar' 16	31st Mar'16	-	--	--
	<b>Total</b>	<b>21</b>					

Parameters for Human Resource Management

S.No	Activity	Unit	Weight	Performance Rating				
				Excellent	V. Good	Good	Fair	Poor
(a)	15 days advance Program for Executives of E3 level and above on Sustainable development, R&R and CSR covering the new guidelines and amendments	Nos.	1.0	12	10	8	6	2
(b)	Certificate course in Enterprise Risk Management for Executives of E3 level & above	Nos.	1.0	12	10	8	6	2
	Total		2.0					

Parameters for Sector Specific Parameters/ Enterprise Specific Parameters

S.No	Activity	Unit	Weight	Performance Rating				
				Excellent	V. Good	Good	Fair	Poor
(a)	Plant Availability Factor							
	(i) Tehri HPP (1000MW)	%	2	84	80	76	72	69
	(ii) Koteshwar HPP (400MW)	%	2	70	67	65	64	63
(b)	Generation							
	(ii) Tehri HPP (1000MW)	MU	4.5	3066	2920	2774	2635	2503
	(iii) Koteshwar HPP (400MW)	MU	2.5	1239	1180	1121	1065	1012
(c)	Capex	Rs in Cr	2	1221	1150	1079	1008	937
(d)	Consultancy Income	Rs in Cr	1	2.75	2.50	2.37	2.25	2.03
(e)	Reduction in Contingent liabilities from Audited Accounts as on 31.03.2015 level	%	2	10.5	10.0	9.5	9.0	8.55
(f)	Physical verification of material lying with the Contractor	Date	1	10th Mar'16	20th Mar'16	31st Mar'16	-	-
	<b>Sub Total</b>		<b>17</b>					